

Cover sheet

Document	NEL ICB System Planning Cycle for 2024/25
Version	1.0
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Meeting	City and Hackney Health and Care Partnership
Date	8 th November 2023
Purpose	The purpose of the paper is to update the Board on the NEL ICS system planning cycle for 24/25 and timescales and to agree a process for incorporating our City and Hackney system place plans.
Background	<p>The Health & Care Act 2022 requires each Integrated Care Board (ICB) in England, and their partner NHS trusts and foundation trusts, to produce and publish a Joint Forward Plan (JFP). The JFP is expected to be a delivery plan for the integrated care strategy of the local Integrated Care Partnership (ICP) and relevant joint local health and wellbeing strategies (JLHWSs), whilst addressing universal NHS commitments.</p> <p>The ICS has agreed an approach and timeline for refreshing plans for 24/25. As part of this process, places are asked to refresh and finalise their local plans by the end of February 2024.</p> <p>The City and Hackney Place Based Partnership developed local plans (the 'Integrated Delivery Plan') in the following areas to contribute to the JFP for 23/24.</p> <ul style="list-style-type: none"> (i) Giving every child the best start in life (ii) Improving mental health and preventing mental ill-health (iii) Preventing and improving outcomes for people with long term health and care needs <p>This paper proposes an approach for refreshing the City and Hackney local plans for 2024/25.</p>

Recommendations	<ol style="list-style-type: none"> 1. The Board approve the approach to review the Integrated Delivery Plan outlined in section 3. 2. The Board note the process for place contributions to the NEL Joint Forward plan.
Outcomes	A refreshed City and Hackney Integrated Delivery Plan for 2024/25 to 2026/27, and reflective place contribution to the NEL Joint Forward Plan.

Place briefing - Our system planning cycle for 2024/25

1. Introduction

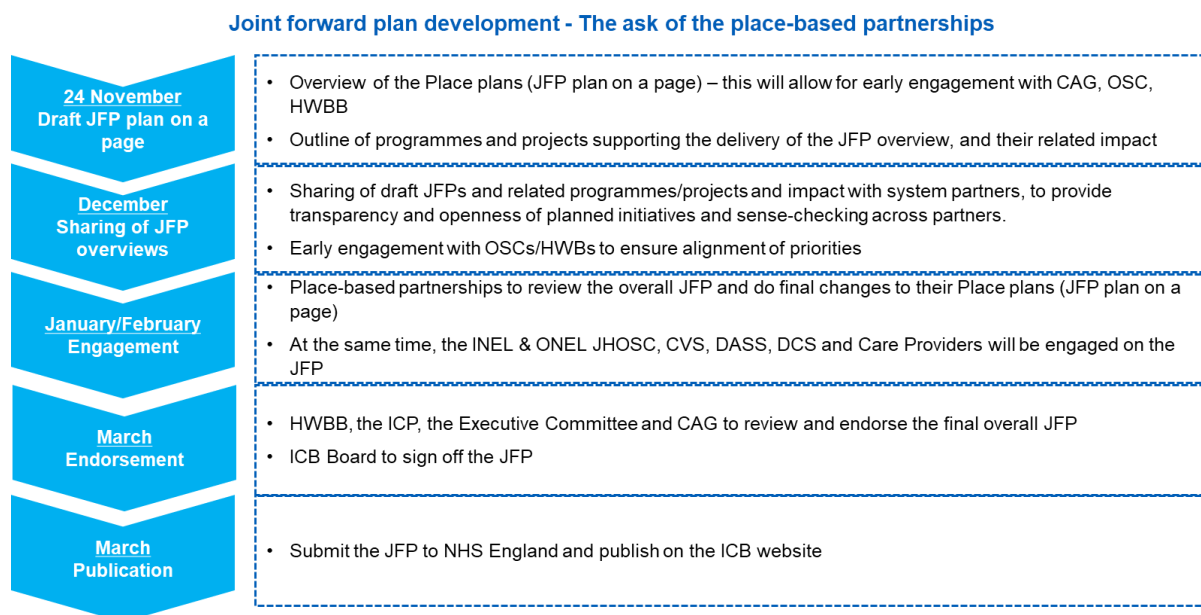
- 1.1 The ICS brings both the opportunity and expectation for greater collaboration and alignment between partners – we are asked to plan as a system with one strategy, one delivery plan (in the form of the joint forward plan) and within a single system financial envelope.

2. System Planning Cycle

- 2.1 To help us work closer as a system ICS partners have co-designed a system planning cycle to ensure planning is driven by local needs and agreed ways of working, while at the same time meeting the national requirements set out by DHSE and NHS England, regarding guidance and timelines. With that in mind, the following system planning principles have been agreed across the ICS:

<p><u>Our system planning cycle will be:</u></p> <ul style="list-style-type: none"> • informed by local people and patient voices and building and expanding on existing networks to better understand health and care needs. • co-designed by partners from across the system, and include both health and care • evidence-based, using learning from across our system to inform our plans for service delivery and improvement programmes, with opportunities for innovation • include use of population health management as a tool to increase our focus on population health outcomes, prevention and equity 	<p><u>Our system planning cycle will enable NEL ICS to:</u></p> <ul style="list-style-type: none"> • meet the needs of our growing population, for example aligning prevention programmes and sharing best practice • Sustain core services and drive greater value while reducing inequalities in access to healthcare, experience and outcomes • operate within our financial envelope and move money effectively around the system by facilitating the development of the new ICB finance environment and finance mechanisms needed to support change • develop a cohesive workforce plan that meets the need of our system
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- 3.1 Place-based partnerships are being asked to lead the development of local plans and feed these into the Joint Forward Plan (JFP), working with place partners, the provider collaboratives and wider system partners. The high-level timeline is outlined below:



- 3.2 As part of the development of our City and Hackney Integrated Delivery Plan, signed off in August 2022, we agreed the following local population health priority outcome areas:

1. Giving every child the best start in life
2. Improving mental health and preventing mental ill-health
3. Preventing and improving outcomes for people with long term health and care needs

We also agreed the following cross cutting approaches:

1. Increasing social connection
2. Ensuring healthy local places
3. Supporting greater financial wellbeing
4. Joining up local health and care services around residents and families' needs
5. Taking effective action to address racism and other discrimination.
6. Supporting the health and care workforce

Together these priorities make up our City and Hackney Place-based Partnership Strategic Focus areas.

- 3.3 To support the refresh of the plans for 24/25 it is proposed that we:

- (i) Review our current Integrated Delivery plan (August 2022 – August 2024), mirroring the co-production approach taken in development of our current plan,

and building on the transformation areas of Start Well, Live Well and Age Well, and taking stock of progress against each area.

- (ii) Review and refresh the enabler elements of the Integrated Delivery Plan, alongside programme risks and mitigations.
- (iii) Clarify resource requirements to deliver the plans for 24/25
- (iv) Return a refreshed plan for approval via governance routes (for 2024/25 to 2026/27), culminating in the City and Hackney Health and Care Board in early 2024.

3.5 Timelines for delivery and governance are outlined in the table below.

Governance meeting	Timescale	Purpose
C&H Health and Care Board	8 th November 2023	Agree process
C&H Health and Care Board	February 2024	Sign off local JFP
HWBB Board	March 2024	Approval place plans and engagement on NEL wide JFP
NEL Integrated Care Board	27 th March 2024	Approval ICB plans